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Preliminary Village of Lombard Operating Budget



Fiscal Year 2009-2010



The mission of the Village of Lombard is to provide superior and responsive governmental services to the people of Lombard.

Utility Tax Reserve

- The FY 2010 budget proposes that \$2,147,510 of utility tax dollars be used for capital improvements.
- The FY 2010 budget proposes that \$2,813,000 of utility tax dollars be used to preserve a 25% General Fund balance as outlined in the Village's Financial Policies.
- The FY 2010 budget projects a Utility Tax Reserve balance of \$3,211,376 at the end of FY 2010.

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	MULTI-YEAR FINANCIAL FORECAST											
١		FY 2009	FY 2010	<u>FY 2011</u>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	<u>FY 2018</u>	FY 2019
1	Beginning Utility Tax Reserve Balance	4,188,856	2,780,966	3,211,376	3,308,116	2,693,836	1,899,726	422,036	0	0	0	0
	Projected Annual Utility Tax	5,285,220	5,390,920	5,498,740	5,608,720	5,720,890	5,835,310	5,952,020	6,071,060	6,192,490	6,316,350	6,442,690
ı	Less: 25% GF Balance Allocation	1,753,000	2,813,000	4,802,000	5,008,720	5,620,890	5,735,310	5,852,020	5,971,060	6,092,490	6,216,350	6,342,690
	Less: Utility Tax Reserve Expense	1,253,000	0	0	614,280	794,110	1,477,690	422,036	ě			
	Less: Capital Projects Fund General Capital Projects Street Maint. & Improvements	1,500,000 2,187,110	500,000 1,647,510	100,000 500,000	100,000 500,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Utility Tax Reserve Balance	2,780,966	3,211,376	3,308,116	2,693,836	1,899,726	422,036	0	0	0	0	0





General Fund

2009-2010 General Fund Expenditures

	FYE 2009	FYE 2010	Incr./(De	cr.)
	Amended Budget	Proposed Budget	Amount (\$488,920)	%
Total General Fund	\$37,853,100	\$37,364,180	(\$488,920)	-1.29%
Corporate General Fund	\$31,310,320	\$31,185,620	(\$124,700)	-0.40%

2009-2010 General Fund Expenditures

- Reasons for the difference include:
 - Rebating an additional \$68,240 of Business District Tax to Yorktown Center.
 - ↓ Decrease in Training and Travel expenses by \$73,810.
 - Understand Decrease in rebate of \$22,740 of Sales Tax, Places for Eating Tax, and Hotel/Motel Tax to the Lombard Public Facilities Corporation.
 - Upper Decrease in the transfer to the Technology Reserve by \$201,770.
 - U Decrease in the contingency by \$78,450.

2009-2010 General Fund Expenditures

- General Fund expenditure recommendations:
 - U Continuation of the Senior Taxi Subsidy Program (\$60,000).
 - ⇔Maintain Village's contribution to the DuPage Senior Citizens Council (\$30,000).
 - ⇔Continue to work with IT consultants (year 3) to meet technology needs and demands of Village's operations (\$298,460).
 - ↓ Partially fund the Technology Reserve (\$380,000). Two anticipated costs in the near future estimated at \$500,000:
 - Replacement of current iSeries server
 - Purchase of a records software program for the Police Department

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2009-2010 General Fund Expenditures

- General Fund expenditure recommendations:
 - ↓ Technology enhancements and replacements:
 - Multi-functional printer/plotter (\$10,000 from Tech Reserve plus additional \$11,000)
 - Wireless communications for Police laptops (\$25,200)
 - Three (3) Verathon Ranger video laryngoscopes (\$29,100)
 - ↓ Include a contingency amount of \$548,250.
 - ↓ Fund repairs and improvements to Village buildings:
 - Village Hall (\$23,650)
 - Police Building (\$20,500)
 - Fire Buildings (\$30,700)
 - Public Works Building (\$12,000)

2009-2010 General Fund Expenditures

- General Fund expenditure recommendations:
 - ⇒Continuation of a Red Light Photo Enforcement Program (\$13,000), with expenses projected to be recovered from fine revenue.
 - frund a disaster drill (\$20,000).
 - ↓ Purchase Emergency Vehicle Pre-Emption equipment (\$10,400).
 - ⇔Continuation of the Rain Barrel Grant Program through the Village's Recycling Program (\$5,000).

Compost program still open

2009-2010 General Fund Revenues

	FYE 2009	FYE 2010	Incr./(De	cr.)
	Amended Budget	Proposed Budget	Amount	%
Total General Fund	\$38,233,943	\$38,164,580	(\$69,363)	-0.18%
Corporate General Fund	\$31,203,960	\$31,208,950	\$4,990	0.02%

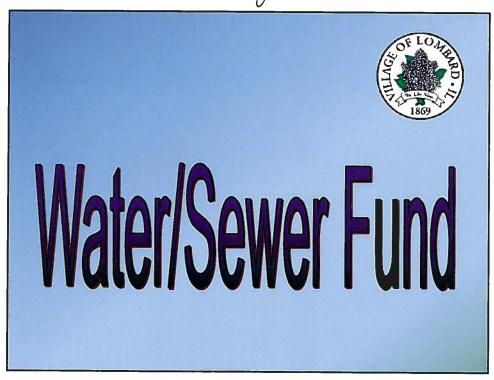
2009-2010 General Fund Revenues

- Among the reasons for the changes are:
 - 1 An increase in Utility Tax of \$1,060,000.
 - 1 An increase in Circuit Court Fines of \$84,240.
 - 1 An increase in Parking Fines of \$48,680.
 - ↓ A decrease in Sales Tax of \$1,350,000.
 - ↓ A decrease in State Income Tax of \$62,100.
 - ↓ A decrease in Places for Eating Tax of \$335,990.
 - 1 An increase in Ambulance Billing fees of \$150,090.
 - ↓ A decrease in Building Permit and Plan Review fees of \$168,680.
 - ↓ A decrease in Interest Income of \$190,640.

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BALANCE PROJECTIONS RAL FUND										
YEAR FINANCIAL FORECAST										
П	FYE 2009	FYE 2010	FYE 2011	FYE 2012	FYE 2913	FYE 2014	FYE 2015	FYE 2016	FYE 2017	FYE 201
Ш	YE Est	Budget	Projection	Projection	Projection	Projection	Projection	Projection	Projection	Projectio
BEGINNING FUND BALANCE	7.575.574	6,526,714	6,550,044	6,854,424	7101001	2 202 444				
BEGINNING FOND BALANCE	1,313,314	9,329,714	8,000,044	6,854,424	7,181,364	7,536,844	7,921,154	6,494,280	3,686,530	-278,
EXPENDITURES										
PERSONAL SERVICES	20,600,650	20,875,440	21,921,530	23.058.570	24,296,890	25,648,220	27,125,880	28,745,020	30.522.830	32,478
COMMODITIES	1,089,890	1,016,780	1,047,290	1,078,710	1,111,080	1,144,420	1.178.760	1,214,130	1,250,530	1,288
CONTRACT SERVICES	4,412,810	4,305,100	4,442,620	4,584,680	4.731,430	4,883,040	5.039.680	5,201,530	5.368.760	5.541
OTHER EXPENSES	5,560	5,560	5,560	5,560	5,560	5,560	5,560	5,560	5,560	5
CAPITAL OUTLAY	751,020	0	0	0	0	0	0	0	0	-
OTHER FINANCING USES	4.761.800	4,982,740	5,549,060	5,608,510	5.669,760	5,732,840	5,797,810	5,864,730	5.933.660	6,004
TOTAL	31,621,730	31,186,620	32,966,060	34,336,030	35,814,720	37,414,000	39,147,680	41,030,970	43,081,340	45,216
REVENUES										
TAYES	22,937,740	24,592,580	27,034,570	28.205.850						
LICENSES A PERMITS	1,496,670	1,421,560	1,447,240	1,473,720	29,479,750 1,500,980	30,859,110 1,529,080	30.518.956 1.558.040	30,832,710	31,589,390	32,367
INTERGOVERNMENTAL REVENUES	64,820	70,390	73.710	77,200	80.860	84,700	1,558,040 88,730	1,587,830	1,618,530	1,650
CHARGES FOR SERVICES	2.965.490	2,997,410	3.033.130	3.179.070	3.335.130	3,502,360	3,681,910	92,970 3,875,110	97,420	102
FINES & FORFEITURES	826,280	826,280	850,890	876,240	902,360	929.240	956.940	985,460	4,083,490 1,014,850	4,308
MISCELLANEOUS REVENUES	415,440	285,480	362,590	379.430	396,420	415.850	434.750	364,100	224,440	1,045.
OTHER FINANCING SOURCES	1,866,430	1,015,250	468,310	471.460	474.710	478.050	481,490	485,040	488,690	492
TOTAL	30,572,870	31,208,950	33,279,440	34,662,970	36,170,200	37,790,290	37,720,816	38,223,220	39,116,810	29,983
PROJECTED SURPLUSADERCITY	-1,048,860	21,330	304,380	126,940	355,480	384,318	-1,426,874		0.001.000	
CHARLES AND TOTAL ION	110.00000		401,000	200,000	830,460	304,310	-1,626,874	-2,807,750	-1,964,530	-6,325
ENDING FUND BALANCE	6,526,714	6,550,044	6,854,424	7,181,364	7,536,844	7,921,154	6,494,280	3,686,530	-278,000	4,803
FUND BALANCE AS A PERCENTAGE OF TOTAL EXPENDITURES										

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2009-2010 Water/Sewer O&M Fund Expenditures

- Expenditures for FY 2010 are projected at \$12,623,750.
 - 1 An increase of \$578,660 (480%) compared to the FY 2009 amended budget.

2009-2010 Water/Sewer O&M Fund Expenditures

- Several items to note regarding proposed expenditures:
 - An increase of \$450,790 (25.02%) in the cost of purchasing Lake Michigan Water due to a projected increase in the rate charged by the DuPage Water Commission from \$1.24 per 1,000 gallons to \$1.47 effective May 1, 2009, and then an additional increase to \$1.72 effective May 1, 2010.
 - A total estimated payment of \$3,154,290 to the Glenbard Wastewater Authority, an increase of \$62,550 (2.02%).

City of Chicago - major lause of priviles of sex - 15-% lack year (2010, 2011, 2012)

2009-2010 Water/Sewer O&M Fund Expenditures

- Several items to note regarding proposed expenditures:
 - ⇔Third year funding for a cross-connection control program as required by federal law (\$63,600), with approximately 60% of this cost expected to be recovered in revenue.
 - 1 An increase of \$60,000 (40.00%) in the cost of electricity.
 - 11 An increase of \$60,210 (26.50%) for IMRF pension costs.
 - ⇔A cost of \$90,000 for the large meter testing program.
 - ⇔Funding for a grease control program (\$22,200).
 - ↓ A contingency amount of \$62,670

2009-2010 Water/Sewer O&M Fund Revenues

- Revenue is estimated at \$12,604,930.
 - □ Revenues for FY 2010 are based on selling 1.313 billion gallons of water and the billing of 1.250 billion gallons for sewer.
 - Represents an increase of \$592,795 (4.93%) compared with the FY 2009 amended budget.

Usage going

2009-2010 Proposed Use of the DuPage Water Commission Rebate

- As part of adopting its FY 2008 budget, the DuPage Water Commission rebated \$40 million from its unrestricted balance to its customers.
 - The Village of Lombard received \$2.22 million from the DuPage Water Commission for its share of fixed costs and purchased water.
 - In FY 2008, the Village used \$188,160 of this rebate to fully offset an increase in both the water service charge and the water and sewer rate for operations.
 - In FY 2009, the Village used \$324,765 of this rebate to partially offset the water and sewer rate for operations.
 - In FY 2010, it is proposed that \$630,000 of the remaining rebate be used to partially offset the rate increase for FY 2010.

2009-2010 Water & Sewer Rate

- ↑ A \$0.30 (4.48%) increase in the bi-monthly service charge from \$6.70 to \$7.00 is proposed. The service charge covers the cost for water billing and collection, and meter reading and maintenance.
- 1 A water and sewer rate increase of \$0.60 for operations and maintenance is proposed.
- ⇔No increase in the capital rate is proposed, as committed to in the 2006 non-home rule sales tax referendum.

2009-2010 Water & Sewer Rate Options

- 1 If approved, the water and sewer rate for operations would increase from \$6.81 to \$7.41 per 1,000 gallons, while the capital rate would remain unchanged at \$1.20 per 1,000 gallons.
- When combined the total water and sewer rate for operating and capital purposes would increase from \$8.01 to \$8.61 per 1,000 gallons (7.49%).
- The proposed water service charge and rate increase would increase the cost to the average residential customer using 8,000 gallons bi-monthly by \$30.60 annually, or \$5.10 bi-monthly.

Water & Sewer O&M Fund							
Multi-Year Financial Forecast	FYE 2009 YE Est	FYE 2010 Budget	FYE 2011 Projection	FYE 2012 Projection	FYE 2013 Projection	FYE 2014 Projection	FYE 20*
No Rate increases & No DWC Rebate							
Fund Balance as a % of Total Exp.	28.9%	13.8%	-3.8%	·23.4%	-45.1%	-68.8%	-94.3
To Keep Fund Balance at 25%							
Scenario 1 - Recommended							
for Operations for Capital	0.17	0.80	0.65	0.63	0.55	0.46	0.4
Amount/1000 gallons	0.17	0.60	0.65	0.63	0.55	0.46	0.4
Total Water & Sewer Rate	8.01	28.81	926	9.89	10:44	10.90	11.3
Percentage Increase	2.17%	7.49%	7.55%	8.80%	5.58%	4.41%	3.94
Amount of DWC Rebate in Revenue		630,000	700,000	300,000	85,073		
Scenario 2		$\overline{}$					
for Operations for Capital	0.17	0.50	0.70	0.77	0.52	0.40	0.4
Amount/1000 gallons	0.17	0.50	0.70	0.77	0.52	0.40	0.4
Total Water & Sewer Rate	8.01	8.51	9.21	9.98	10.50	10.90	11.3
Percentage Increase	2.17%	6.24%	8.23%	8.36%	5.21%	3.81%	3.94
Amount of DWC Rebate in Revenue		750,000	775,000	190,073	<u> </u>		
Scenario 3				-			
for Operations for Capital	0.17	0.76	0.58	0.57	0.41	0.40	0.6
Amount/1000 gallons	0.17	0.76	0.58	0.57	0.41	0.40	0.6
Total Water & Sewer Rate	8.01	8.77	9.35	9.92	10.33	10.73	11.3
Percentage Increase	2.17%	9.49%	6.61%	6.10%	4.13%	3.87%	5.59
Amount of DWC Rebate in Revenue		425.000	590,000	265,000	220.000	215.073	

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Water & Sewer O&M Fund							
Multi-Year Financial Forecast	FYE 2009 YE Est	FYE 2010 Budget	FYE 2011 Projection	FYE 2012 Projection	FYE 2013 Projection	FYE 2014 Projection	FYE 201 Projection
No Rate Increases & No DWC Rebate	-						
Fund Balance as a % of Total Exp.	26.9%	13.8%	3.8%	-23.4%	45.1%	-68.8%	-94.3
To Keep Fund Balance at 25%							
Scenario 1 - Recommended						 -	
for Operations for Capital		0.60	0.65	0.63	0.55	0.46	0.4
Amount/1000 gallons		0.60	0.65	0.63	0.55	0.46	0.4
Total Water & Sewer Rate	8.01	8.61	9.26	9.89	10.44	10.90	11.3
Percentage Increase	2.17%	7.49%	7.55%	6.80%	5.56%	4.41%	3.94
Amount of DWC Rebate in Revenue		630,000	700,000	300,000	85,073		
Scenario 2		_	$\overline{}$				
for Operations for Capital	0.17	0.56	(0.78	0.77	0.52	0.40	0.4
Amount/1000 gations	0.17	0.50	0.70	0.77	0.52	0.40	0.4
Total Water & Sewer Rate	8.01	<u>8.51</u>	9.21	9.98	10.50	10.90	11.3
Percentage Increase	2.17%	6.24%	8.23%	8.36%	5.21%	3.81%	3.94
Amount of DWC Rebate in Revenue		750,000	775,000	190,075		<u> </u>	
Scenario 3	_						
for Operations 1or Capital	0.17	0.76	0.58	0.57	0.41	0.40	0.6
Amount/1000 gallons	0.17	0.76	0.58	0.57	0.41	0.40	0.6
Total Water & Sewer Rate	8.01	8.77	9.35	9.92	10.33	t0.73	1 t.3
Percentage Increase	2.17%	9.49%	6.61%	6.10%	4.13%	3.87%	5.59
Amount of DWC Rebate in Revenue		425.000	590,000	265.000	220,000	215.073	

Water & Sewer O&M Fund							
Multi-Year Financial Forecast	FYE 2009 YE Est	FYE 2010 Budget	FYE 2011 Projection	FYE 2012 Projection	FYE 2013 Projection	FYE 2014 Projection	FYE 2015 Projection
No Rate Increases & No DWC Rebate			-				
Fund Balance as a % of Total Exp.	26.9%	13.8%	-3.8%	-23.4%	-45.1%	-68.8%	-94.39
To Keep Fund Balance at 25%							
Scenario 1 - Recommended							
1or Operations		0.60	0.65	0.63	0.55	0.46	0.43
for Capital Amount/1000 gallons		0.60	0.65	0.63	0.55	0.46	0.43
Total Water & Sewer Rate	8.01	8.61	9.26	9.89	10.44	10.90	11,33
Percentage Increase	2.17%	7.49%	7.55%	6.80%	5.56%	4.41%	3.949
Amount of DWC Rebate in Revenue		630,000	700,000	300,000	85,073		
Scenario 2							
for Operations for Capital	0.17	0.50	0.70	0.77	0.52	0.40	0.43
Amount/1000 gallons		0.50	0.70	0.77	0.52	0.40	0.43
Total Water & Sewer Rate	8.01	8,51	9.21	9.98	10.50	10.90	11.33
Percentage Increase	2.17%	6.24%	8.23%	8.36%	5.21%	3.81%	3.949
Amount of DWC Rebate in Revenue		750,000	775,000	190,073			
Scenario 3							
for Operations for Capital	0.17	0.76	0.58	0.57	0.41	0.40	0.60
Amount/1000 gallons	0.17	0.76	0.58	0.57	0.41	0.40	0.60
Total Water & Sewer Rate	8.01	8.77	9.35	9.92	10.33	10.73	11,33
Percentage Increase	2.17%	9.49%	6.61%	6.10%	4.13%	3.87%	5.59%
Amount of DWC Rebate in Revenue		425,000	590,000				

Step increase Some reteel in years 4 \$5

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Hotel/Motel Tax

2009-2010 Hotel/Motel Tax Revenue

- Revenue for FY 2010 is projected at \$2,041,130, a decrease of \$183,020 (-8.23%) from FY 2009 budgeted revenue.
- Included as part of the FY 2010 projected revenue is \$827,510 in Hotel/Motel Tax from the Westin Lombard Yorktown Center. That tax revenue will be paid to the Village and thereafter rebated back to the Lombard Public Facilities Corporation as part of a Tax Rebate Agreement.
- When the Hotel/Motel Tax from the Westin is excluded, projected revenue for FY 2010 is \$1,213,620, which represents a decrease of \$211,880 (17.46%) from the FY 2009 budgeted revenue.

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2009-2010 Hotel/Motel Tax Expenditures

- 1 Expenditures for FY 2010 are proposed at \$2,241,090, an increase of \$32,490 (1.47%) over FY 2009 budgeted expenditures.
- 1 When the Hotel/Motel Tax rebate to the Westin is excluded, projected expenditures for FY 2010 are \$1,413,580, an increase of \$3,030 (0.21%) over FY 2009 budgeted expenditures.
- The proposed revenue and expenditure levels will result in an decrease in the fund balance from \$602,718 at the end of FY 2009 to \$402,758 at the end of FY 2010, or 30.88% of budgeted expenditures, when the Hotel/Motel Tax rebate to the Westin is excluded.

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2009-2010 Hotel/Motel Tax

- The following items are proposed to be funded with Hotel/Motel Tax revenue:
 - ⇔A total of \$76,720 for the Lilac Parade and related activities.
 - A total of \$111,190 for the Taste of Lombard. Included is a \$35,000 grant to the Lombard Jaycees.
 - 1 A total of \$44,220 for costs associated with Cruise Nights.
 - Unsultant and other costs (\$44,360) associated with the Village's web site. Included in the proposed cost is \$18,050 for maintenance of streaming video of Village meetings to the web site.
 - ⇔\$30,000 for the third year of a proposed five-year program to replace the Village's banners and flags.

2009-2010 Hotel/Motel Tax

- The following items are proposed to be funded with Hotel/Motel Tax revenue:
 - ↓ A decrease in funding for tree planting from \$70,000 to \$55,000.
 - 1 Implementation of a Circulator Grant at \$150,000.
 - 1 Implementation of a Park District Grant for the Aquatic Center at \$13,000.
 - U Discontinuation of the Hotel Cooperative Grant Program.
 - \$81,600 for dues payment to the DuPage Convention and Visitors Bureau, which is based upon projected hotel/motel tax revenue for FY 2010.

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2009-2010 Hotel/Motel Tax

- The following items are proposed to be funded with Hotel/Motel Tax revenue:
 - ↓ \$122,960 for the Historical Museum and Peck House.
 - \$22,500 for repairs, improvements and maintenance of the Main Street Cemetery.
 - ⇔Continued funding of the Police Holiday Patrol (BAMPP) at \$15,000.
 - ⇔Continued funding of the Elmhurst Symphony Orchestra Concert Series at \$20,000 for concerts to be held at Glenbard East High School.

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E YEAR FINANCIAL FORECAST						
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i	FYE 2009 YE Est	FYE 2010 Budget	FYE 2011 Projection	FYE 2012 Projection	FYE 2013 Projection	FYE 20
			, rejection	*TOJECIJANI	_ Frojection	Projecti
BEGINNING FUND BALANCE	758,298	602,718	402,758	189,888	-36,732	-278
EXPENDITURES						
PERSONAL SERVICES	276,420	276,870	294,010	310,060	327,120	345
COMMODITIES	75,870	66,050	68,030	70.070	72,170	74
CONTRACT SERVICES	915,170	959,360	988,240	1,017,980	1,048,630	1.08
OTHER EXPENSES	0	0	0	0	· o	
CAPITAL OUTLAY	0	0	0	0	0	
OTHER FINANCING USES	101,750	109,300	112,580	115,960	119,440	123
TOTAL	1,369,210	1,413,580	1,482,880	1,514,070	1,567,360	1,622
REVENUES						
TAXES	1,212,430	1,212,430	1,248,800	1,288,260	1,324,850	1,364
LICENSES & PERMITS	0	0	0	0	0.000	-,00-
INTERGOVERNMENTAL REVENUES	0	0	0	ō	ō	
CHARGES FOR SERVICES	0	0	0	0	ó	
FINES & FORFEITURES MISCELLANEOUS REVENUES	0	0	0	0	0	
OTHER FINANCING SOURCES	1,200	1,190	1,190	1,190	1,190	1
TOTAL	1,213,630	1,213,620	1,249,990	1,287,450	1 700 000	
70782	1,210,000	1,213,020	1,249,990	1,287,450	1,326,040	1,388
PROJECTED SURPLUS/(DEFICIT)	-155,580	-199,960	-212,870	-228,620	-241,320	-257
ENDING FUND BALANCE	802,718	402,758	169,688	-36,732	-278,052	-635
			<u>,</u>		,	
FUND BALANCE AS A PERCENTAGE						
OF TOTAL EXPENDITURES						

Other Issues 2009-2010 and Beyond

- Village working with Library on an agreement to limit the Village's future costs for Library IMRF and FICA costs.
- Several scheduled FY 2010 vehicle purchase have been postponed until FY 2011.
- All out-of-state travel eliminated from FY 2010 budget.
- The FY 2010 budget proposes to fill the Police Lieutenant position and Firefighter position that are currently frozen (FY 2009). In addition, we currently have one Police Officer and one Fire Battalion Chief position frozen. These two positions remain frozen through FY 2010.
- The current proposed budget anticipates no change in how the state distributes state-collected revenues, such as income tax.

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Other Issues 2009-2010 and Beyond

- There are concerns about future DuComm costs for two reasons.
 - DuComm is considering a change to the funding formula.
 - DuComm's proposed FY 2010 budget includes adding 10 new positions, funded by one-time transfers.
- There are two issues regarding Glenbard Wastewater Authority.
 - Glen Ellyn has been charging GWA a non-resident rate (1.5 times the resident rate).
 - Glen Ellyn appears to be charging an excessive overhead fee as the lead agency for GWA.
- The Village is facing significant increases in pension costs due to the significant decline in the stock market. This includes IMRF, police pension and fire pension costs.

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Other Issues 2009-2010 and Beyond

- A firefighter pension enhancement was passed on the last day of the 95th General Assembly, which, if signed by the Governor, will allow a firefighter to purchase up to two years of service credit for military service.
- In FY 2009, an additional police officer became eligible to receive free health insurance under the Public Safety Employee Benefits Act (PSEBA), bringing the Village's total up to five. One additional disability application is pending with the Police Pension Fund.
- The increase in water costs from the DuPage Water Commission is the result of increases by the City of Chicago. Chicago has only outlined increases through FY 2012. After that, the multiyear forecast assumes a 3% inflationary increase in the cost of water each year.

